



OHIO
LOGISTICS
Warehousing & Transportation

THE SMART MOVE.

July, 2026
Newsletter
Volume 22, Issue 7

Celebrating 250 Years of America

George Washington's Reflections on the Revolutionary War



The diaries and letters of George Washington provide a remarkable firsthand account of the years leading up to and during the American Revolutionary War. Through his own words, readers can witness the transformation of a Virginia planter into the commander of an army fighting for independence. His writings reveal not only military events but also the hardships, fears, and determination that defined the struggle for American freedom.

In the years before the war, Washington remained hopeful that reconciliation with Great Britain was possible. However, British taxation and restrictions increasingly convinced him that colonial liberties were under attack. By 1774, after attending the First Continental Congress, he understood the seriousness of the crisis. He wrote, "The crisis is arrived when we must assert our rights, or submit to every imposition that can be heaped upon us."

When fighting erupted at Lexington and

Concord in April 1775, Washington attended the Second Continental Congress in Philadelphia. On June 15, Congress appointed him Commander-in-Chief of the Continental Army. Accepting the position, he humbly stated, "I do not think myself equal to the command I am honored with." Yet he knew the colonies needed leadership and willingly accepted the enormous responsibility.

Upon arriving outside Boston, Washington found an army lacking organization, supplies, and discipline. Throughout his correspondence, he repeatedly expressed concern about the army's condition. He warned Congress that the soldiers often lacked basic necessities and that enlistments were dangerously short. In one letter he admitted, "Such is the situation of our affairs, and so embarrassed is my mind with a variety of perplexing circumstances."

The challenges only grew as the war con-

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Interesting Ohio History

During the Revolutionary War, Ohio was considered the western frontier, and danger was never far away. In 1778, American forces built Fort Laurens near present-day Bolivar. It was the only Revolutionary War fort established in Ohio by the Continental Army. Soon after its construction, British-allied Native American warriors surrounded the fort, cutting off supplies and communication. Soldiers endured hunger, cold weather, and constant uncertainty. Although the fort was eventually abandoned, its existence demonstrated the determination of American leaders to defend the frontier and extend influence into the Ohio Country, despite overwhelming challenges.

Spotlight May Winners:

Bowling Green & Ottawa, OH

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tinued. During the New York campaign of 1776, Washington's army suffered a series of defeats. Many soldiers deserted, enlistments expired, and morale plummeted. Washington feared the cause might collapse entirely. He later reflected, "We should on all occasions avoid a general action, or put anything to the risk, unless compelled by necessity."

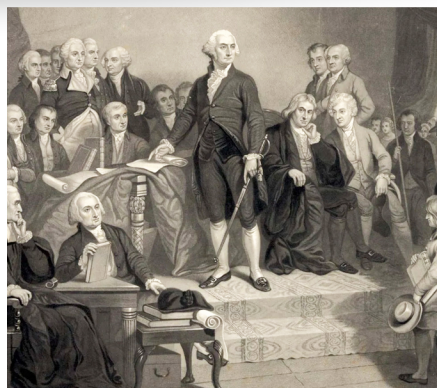
Following the difficult retreat across New Jersey, Washington launched the surprise attack on Trenton after crossing the Delaware River on Christmas night. The victory revived hopes for independence, but the army's problems persisted. Food shortages, inadequate clothing, and lack of pay remained constant concerns.

Nowhere were these hardships more evident than during the winter at Valley Forge in 1777 and 1778. The suffering endured by Washington's troops became legendary. Writing to Congress, he described the heart-breaking conditions: "To see men without clothes to cover their nakedness, without blankets to lie upon, without shoes, by which their marches might be traced by the blood from their feet, and almost as often without provisions as with them, is a mark of patience and obedience which can scarce be paralleled."

Washington himself carried the weight of these struggles every day. He worried constantly about whether the army could survive. In a letter from Valley Forge, he lamented, "For some days past there has been little less than a famine in camp." At times, entire units went without adequate food while disease spread throughout the encampment.

Yet Washington never allowed despair to overcome his sense of duty. He often praised the courage and endurance of his soldiers. Even amid the suffering, he observed that their perseverance demonstrated extraordinary devotion to the cause. He believed that liberty required sacrifice and that future generations would benefit from the hardships being endured.

The turning point of the war came after the American victory at Saratoga and the alliance with France. French military and naval support provided resources that the



struggling colonies desperately needed. Washington recognized the importance of this partnership while continuing to emphasize discipline and persistence within his own ranks.

In 1781, Washington led the campaign that trapped General Cornwallis at Yorktown, Virginia. Supported by French troops under Rochambeau and the French fleet, the Americans forced Cornwallis's surrender. The victory effectively ended major military operations and secured American independence.

Looking back on the long struggle, Washington credited determination more than military brilliance. He wrote, "Perseverance and spirit have done wonders in all ages." The Revolutionary War had tested both the army and its commander in ways few could have imagined in 1775.

Perhaps the most revealing aspect of Washington's writings is their honesty. He did not portray himself as fearless or certain of success. Instead, his letters show a leader burdened by responsibility, troubled by setbacks, and painfully aware of the suffering around him. Yet they also reveal unwavering commitment to the cause of liberty.

Through his diaries and correspondence, readers gain a deeper understanding of the Revolutionary War than any battlefield map can provide. Washington's own words bring to life the hunger, cold, uncertainty, and sacrifice that accompanied the fight for independence. They remind us that the United States was not won easily, but through years of endurance by a commander and an army determined to secure freedom against overwhelming odds.

Our History Celebrate It!



In the years leading up to the Revolutionary War, American colonists became increasingly angered by British taxation policies. Following the French and Indian War, Great Britain faced significant debt and looked to the colonies as a source of revenue. Parliament imposed a series of taxes, including the Stamp Act, Townshend Acts, and Tea Act, requiring colonists to pay taxes on everyday goods and legal documents.

The colonists' greatest objection was not simply the taxes themselves, but the fact that they had no representatives in Parliament to vote on them. This led to the rallying cry, "No taxation without representation." Many colonists believed that taxation without their consent violated their rights as English citizens.

As new taxes and trade restrictions continued, resentment spread throughout the colonies. Boycotts, protests, and acts of resistance became common. Merchants lost business, families faced higher costs, and local leaders warned that British authority was steadily eroding colonial freedoms. By 1775, many colonists concluded that Britain would continue to tax and control them without their approval. They feared that accepting these policies would set a dangerous precedent, allowing Parliament to impose even greater restrictions in the future. Convinced that peaceful solutions had failed, many believed war was the only remaining path to protect their liberties, property rights, and ability to govern themselves.



Scholarships

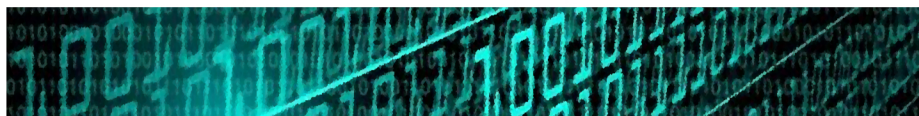


Four students of parents that work in Findlay's Tall Timbers Industrial Park each received a \$500 scholarship to advance their education. Left to right are Selma Brant (Van Buren), Calista Hamilton (Liberty Benton), Adrienne Phillips (Vanlue) and Brayden Welty (McComb).



Neeti Barot is the 2026 winner of Whirlpool's Sons & Daughters Education & Vocational Training Scholarship Program. The scholarship was presented by Tim Harris and Chuck Bills.

Tech Talk By Ohio Logistics' IT Manager, Jeff Kirkendall



AI - How it fits in our work lives.

AI isn't just a helpful add-on anymore—it's quickly becoming the starting point for how work actually gets done. Instead of building everything from scratch, people are kicking things off with AI-generated ideas, drafts, or insights, then stepping in to tweak and guide the results. In short, work is becoming more about collaborating with AI than working around it.

We Donate!



Associates from Southern Tier Logistics recently participated in the United Way Day of Action. A hard day of work went into maintaining the grounds at Forest Lawn Memorial Cemetery in Elmira, NY. The group kept busy trimming trees, weeding, power washing, cleaning gravestones, etc., all while building camaraderie and improving the community.

Did You Know?



The tradition of celebrating Independence Day with fireworks became popular in the United States after John Adams envisioned the nation's independence being commemorated with "illuminations" and festivities, and the dazzling displays soon became a cherished way for Americans to honor the birth of their country every Fourth of July.

Test Your Logistics IQ:

1) A location where the seller or a company the seller hires to outsource their fulfillment, a third-party logistics (3PL) provider, fulfills customer orders placed through an ecommerce store (also known as direct-to-consumer) and/or business-to-retail fulfillment where the seller fulfills wholesale orders to big box retailers. It is often larger in size and scale than a typical warehouse that an individual company might own or rent. The main function of a fulfillment center is to manage the seller's inventory, store the inventory, ship orders directly to customers and/or retailers, and assist sellers in managing the entire vital, yet often difficult fulfillment operation.



2) A concept of offline quality control methods conducted at the product and process design states in the product development cycle. This concept, expressed by Genichi Taguchi, encompasses three phases of product design, parameter design, and tolerance design. The goal is to reduce quality loss by reducing the variability of a product's characteristics during the parameter phase of product development.



July Dates of Importance:

July 4 - Independence Day
July 7 - World Chocolate Day
July 14 - Bastille Day
July 15 - National Hot Dog Day
July 19 - National Ice Cream Day
July 20 - First Moon Landing (1969)
July 26 - Parent's Day

Answers to "Test Your Logistics IQ"
1. Fulfillment Centers
2. Taguchi Method

We are members of:

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NAFTZ
OTA
ATA
CBICC
Grant County Chamber
Putnam County C/C
Fostoria Chamber/Econ. Dev.
Wood County Chamber
Fulton County Chamber
Findlay Hancock County Alliance
Bellevue Chamber of Commerce
Chemung County Chamber
Walker Cnty Chamber of Commerce

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Meet Lori Schaffier

Lori is a nine-month Associate and Accounting Specialist working in the corporate office in Findlay, OH. Read below to learn a little more about Lori.



OL: Tell us about your family.

Lori: My husband and I have five children, 16 grandchildren and a pet rabbit named Graham Bun. He is the only one left at home and he is 10 years old!

OL: Books or movies? What are your favorites?

Lori: Movies – Despicable Me and all the Minion movies are my favorites. I'm just a kid at heart.

OL: Favorite home cooked meal?

Lori: I've been cooking Caribbean chili that I keep in my lunch rotation.

OL: How do you like to spend your free time?

Lori: I've recently started playing volleyball and riding bicycle. I love to hike and camp or just sit by a relaxing fire.

OL: What one goal would you like to accomplish this year?

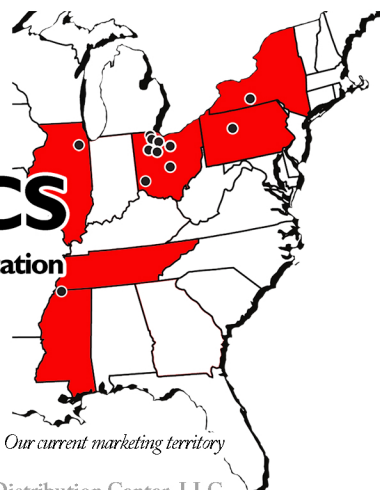
Lori: My main goal is to continue my health and wellness journey. It's been quite the eye opener when looking at nutrition!

OL: What is your favorite destination within two hours of home?

Lori: Hmm...probably the Columbus Zoo. I like to visit the rescued manatees that are being rehabilitated by the resident "mom" manatee named Stubby. She is a great foster mom!

OL: Tell us something about yourself that most people don't know.

Lori: I swam with manatees in Florida several years in a row. One weekend a couple of years ago, I went out to swim with them five different times. They are gentle giants.



Our current marketing territory

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Ohio Logistics is affiliated with Findlay's Tall Timbers Distribution Center, LLC



"The grateful heart will always find opportunities to show its gratitude."

- Aesop -

Happy Birthday To You!

OL Ohio

Michael Beining 7/27
Matt Cunningham 7/12
Bryon Helms 7/26
Austin Hendrix 7/27
Craig Ish 7/6
Emmett Kelly 7/19
Jeffrey Kirkendall 7/2
Bryon Petran 7/21
Matthew Pinski 7/13
Charles Price 7/10
Sara Shock 7/8
Lorenzo Torres 7/21
Gabriel Torrez 7/12
Johnathon Williams 7/13
Douglas Yancey 7/11

OL Southern Tier Div.

Vincent Calvario 7/28
Quinton Clark 7/12
Mike DiNardo 7/4
Jonathan Hoffmann 7/22
Scott Jones 7/11
Silvio Lucero 7/30
Shalene VanEtten 7/1

OL Penn Centre Div.

Rachel Irwin 7/29

It's Your Anniversary!

OL Ohio

Tim Blair 31 Years
Michael Brown 3 Years
Christina Carberry 3 Years
Matt Cunningham 12 Years
Carlotta Estrada 3 Years
Mitchel Hackworth 14 Years
Shane Helberg 1 Year
Preston Jones 2 Years
Charles Jordan 19 Years
Michael Justen 9 Years
David Lenartavage 23 Years
Tanya Moore 1 Year
Sydney Nurdyke 2 Years
Guy Pealer 1 Year
Paul Porter 4 Years
Charles Price 1 Year
James Robinson 31 Years
Micheaux Robinson 2 Years
Jill Rudecki 3 Years
Jordan Salyers 2 Years
Jennifer Sanford 1 Year

OL Southern Tier Div.

Brandun Bozich 9 Years
Joshua Crowley 5 Years
Ricky Hersh 8 Years
Nick Kinner 19 Years
Hector Lopez 7 Years
Jacqueline Lucero 1 Year
Silvio Lucero 1 Year
Joseph Moyers 4 Years
Jamie Nelson 5 Years
Leann Nguyen 3 Years
Steven Parker 5 Years
Martin Ruth 2 Years
Mark Thomas 2 Years
Shalene VanEtten 15 Years
Phillip Youngman 2 Years

OL Penn Centre Div.

Billijo Hutchings 3 Years